Creating Dashboards to Support Participant Needs





Allowing Clients to Make Better Informed Choices

Caravan Health has created analytics reports and dashboards that allow clients to make data-driven decisions



Opportunity Analysis

Quantifies the potential opportunities for clients by reducing their current utilization to that of the ACO average



Performance Dashboard

Displays performance on key lagging metrics, leading metrics and process measures effecting population health



Coach: Track Module

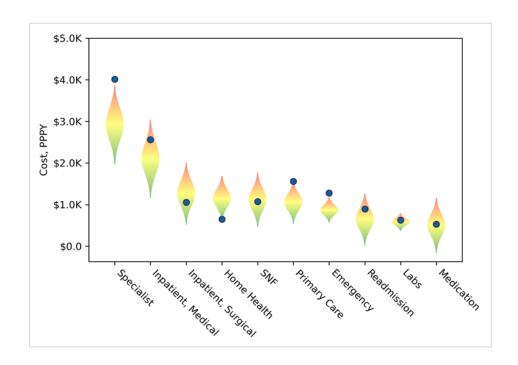
Provides deep-dive information on key metrics so that clinics can improve performance



Opportunity Analysis

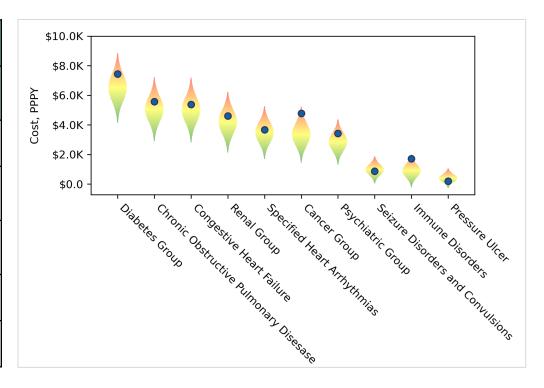
Opportunity Analysis quantifies opportunities to allow clients to make decisions on what categories to focus on:

	Current P	erformance	N	Median Opportuni	ty
Category	PPY Cost	\$ Per Event	PPPY Cost	Potential Opportunity	# Events
Specialist	\$4,015	\$5,122	\$2,920	\$1,490,380	291
Impatient, Medical	\$2,563	\$13,731	\$2,100	\$629,610	46
Home Health	\$647	\$7,523	\$1,146	N/A	N/A
SNF	\$1,074	\$16,609	\$1,114	N/A	N/A
Emergency	\$1,276	\$3,876	\$867	\$555,933	144
Readmission	\$892	\$22,492	\$645	\$336,495	15
Performance (Chronic Co	onditions per Pati	ent)			
HCC, Chronic	2.813	N/A	2.744	N/A	N/A



Opportunity by Chronic Condition

	Current Per	formance	Median Opportunity					
Disease Process	PMPY Cost	Number of Patients	Median PMPY Cost	Potential Opportunity				
Diabetes Group	\$21,396	473	\$18,657	\$1,295,168				
Chronic Obstructive Pulmonary Disease	\$24,904	304	\$22,560	\$712,484				
Congestive Heart Failure	\$28,766	254	\$26,724	\$518,831				
Renal Group	\$28,291	221	\$25,686	\$575,839				
Psychiatric Group	\$22,172	210	\$18,368	\$798,916				





Performance Dashboard



The performance dashboard allows clients to evaluate drivers creating each opportunity category.



Each core outcome measure is associated with process measures, which are color coated based on performance compared to established benchmarks

	Core	Outcome	Metrics				Corresp	onding Proces	s Measur	es		
			Perform	nance					ı	Perforn	nance	
Track	Metrics	Benchmark \$PPPY	Year-to- Date	Rolling 12	Prior CY	Initiative	Metrics		Target	Year-to- Date	Rolling 12	Prior CY
								Q1: Jan-Mar		11%	N/A	4 1%
						XCM	% Enrolled among High-Risk Patients	Q2: Apr-Jun Q3: Jul-Sep	G: >60 % R: <30 %		N/A N/A	
						Enrollment		Q4: Oct-Dec			N/A	
							% Enrolled among All Patients		G: >15% R: <5%	4%	8%	14 %
						Pharmacy	90-Day Fill Rate for Chronic Medi	cations	G: >90 % R: <75%	40%	60%	62%
Team Based Patient Care:	Inpatient Rate/ 1000	G: <200	223	258	234	Access to	% All Patients Seen in the clinics		G: >85% R: <70%	3%	50%	52%
Inpatient Admissions	inpution rate, 500	R: >350	220	\$XXX	\$XXX	Care	Average number of visits per yea High-Risk Patients	r for	G: >5.0 R: <2.5	8.0	3.8	3.9
							% Impactable COPD patients engaged in care management	Q1: Jan-Mar Q2: Apr-Jun	G: >60%	35%	N/A N/A	38%
							quarterly OR via Caravan	Q3: Jul-Sep	R: <40%		N/A	
						Disease Managmt./	Automated Outreach	Q4: Oct-Dec Q1: Jan-Mar		72%	N/A N/A	70%
						Quality	% Impactable Heart Failure patients engaged in care	Q2: Apr-Jun	G: >60 %		N/A	
							management quarterly OR via Caravan Automated Outreach	Q3: Jul-Sep	R: <40%		N/A	
							% All Patients with Facesheets do	Q4: Oct-Dec	G: >75 R: <50 %	11%	N/ A 18%	N/A
						HCC Coding	% Chronic Coding Gaps Closed ar	nong all Patients	G: >85% R: <70%	9%	74%	68%
Doc & Coding	RAF Score	N/A	1.0 4	1.09	1.23	AWV or	% Completed among High-Risk P	atients	G: >60 % R: <35%	15%	40%	32%
						Yearly Well Visit	% Completed among All Patients		G: >50 % R: <25%	6%	21%	17%
PAC	Acute SNF Admits/1000	G: <50 R: >80	XX	XX \$XXX	XX \$XXX	SNF & HHA	% SNF Patients sent to CMS 3-5 S	tar Facilities	G: >50 % R: <25%	70%	60%	60%
PAC	Acute SNF Days/ 1000	G: <1,300 R: >1,700	XX	XX \$XXX	XX \$XXX	SNF & HHA	% Patients discharged from SNFs monitored by a SNF Navigator	who are	G: >60 % R: <40 %	70%	55%	60%
Team Based Patient Care: ED	ED Rate/ 10 0 0	G: <400 R: >550	463	452 \$XXX	475 \$XXX	ED Prevention	% All ED Patients discharged hom in ED Severity Levels 1-3	e with diagnoses	G: <25% R: >50%	40%	30%	30%
							% Enrolled in TCM among High-R Discharged to Home from Inpatie		G: >75% R: <50%	10 %	52%	47%
Team Based Patient Care:	Readmissions Rate	G: <12% R: >18%	16.2%	15.2%	14.6%	Follow-up after Discharge/	% Enrolled in TCM among All Pati to Home from Inpatient + SNF Se	ents Discharged	G: >60 % R: <35%	12%	45%	35%
Re-admissions		1. > 10 /0				TCM	% High Risk Patients seen <7 cale discharge to Home from Inpatien	ndar days upon	G: >80 % R: <60 %	10 %	42%	50%
Network	Specialist Visits/ 1000	G: <1.1 R: >1.5	xx	XX \$XXX	XX \$XXX	Specialist	On a statisty DOD 5. II	•	G: <1.1	40	40	4.7
Utilization	In-network Utilization	G: >60 % R: <30 %	30%	33%	31%	Referrals	Specialist: PCP Ratio		R: >1.5	1.3	1.2	1.5



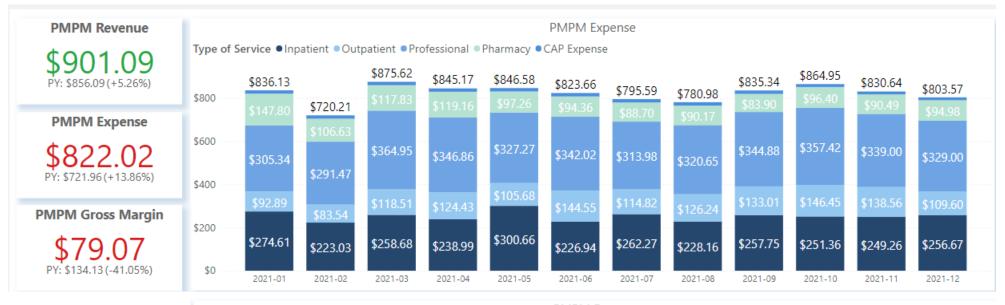
Financial Performance – Lagging Measures



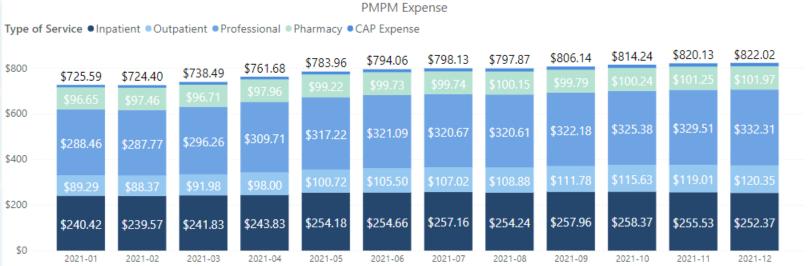
- Identify trend drivers of cost
- Unable to apply IBNR and stop loss down to claim level
- Use paid claims to identify high utilizing patients for CM
- Use PCPs performing better than ACO Average to train those worse
- Average unit cost/site of service differences
- Units for global v TC + Professional bills
- Leakage
- Plan design

Financial Performance – Lagging Measures





Month by month view to study seasonality

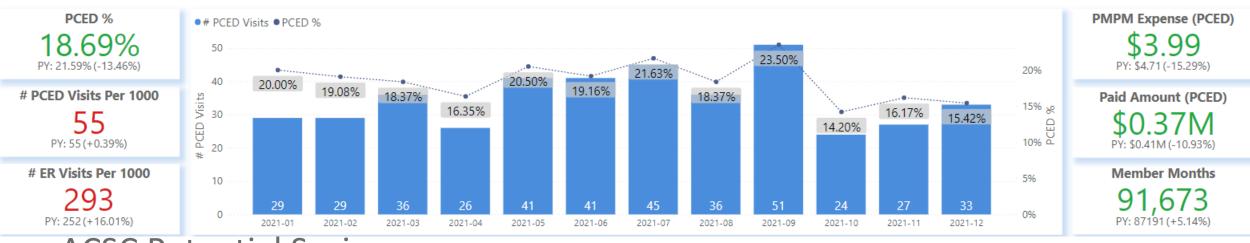


v rolling 12 month view to look at trend

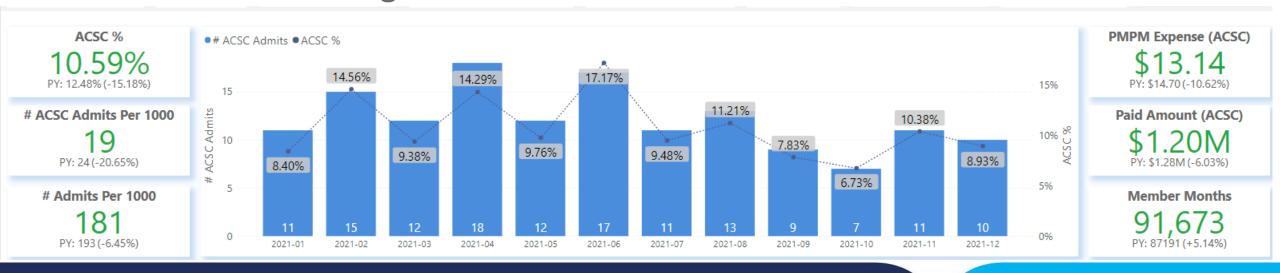
Financial Performance – Potentially Avoidable service



PCED Potential Savings



ACSC Potential Savings



Financial Performance – PCP Comparison



\$901.	.09	PMPM Expens	2	Paid Bene	2%	17	ber Months 6,575		Avg RAF Scor				No	on-Risk Adj	iusted	Risk Adjust	ed
PY: \$856.09 (+	+5.26%) P1	Y: \$720.26 (+14.1:	3%)	PY: 84.13%	(+8.43%)	PY: 154	931 (+13.97%)		PY: 1.06 (+0.2%	o)		Color Code	PMPM	AUC	Util/1000	Member I	Months
PCP Provider	Type of Service				Revenue PMPM	Paid Benefit Ratio	%Diff PMPM vs Cohort	Util/1000 PY	Util/1000	Trend Util/1000	%Diff Util vs Cohort		AUC	Trend AUC	%Diff AUC vs Cohort		RAF
= · · · · · ·	Total	\$1,732.41	\$1,420.96	-17.98%	\$1,987.10	71.51%	72.86%	192,460.6	5 182,939.73	-4.95%	6 46.44 %	\$107.4	7 \$92.19	9 -14.22%	18.92%	2,937	2.41
	Inpatient	\$724.80	\$502.59	-30.66%	\$1,987.10	25.29%	99.15%	652.2	5 469.87	7 -27.969	6 117.01%	\$13,334.70	3 \$12,835.70	3.74%	6 -8.23%	2,937	2.41
	Outpatient	\$263.83	\$263.09	-0.28%	\$1,987.10	13.24%	118.61%	2,675.7	3 2,251.28	3 -15.869	6 73.20%	\$1,183.2	2 \$1,402.36	5 18.52%	6 26.22%	2,937	2.41
	Professional	\$522.88	\$480.14	-8.17%	\$1,987.10	24.16%	44.49%	189,132.6	7 180,218.59	9 -4.719	6 46.04%	\$33.18	3 \$31.97	7 -3.65%	6 -1.05%	2,937	2.41
	⊕ Pharmacy	\$212.08	\$159.59	-24.75%	\$1,987.10	8.03%	56.51%									2,937	2.41
	+ CAP	\$8.82	\$15.55	76.28%	\$1,987.10	0.78%	3.48%									2,937	
\$901	.09	PMPM Expens	2	Paid Bene	2%	17	ber Months 6,575		Avg RAF Sco				No	n-Risk Adjus	sted Ri	isk Adjuste	d
\$901. PY: \$856.09(+	.09	PMPM Expens 822.0 Y: \$720.25 (+14.1	2	Paid Bene 91.2 PY: 84.13%	2%	17	c = ==					Color Code		_	Sted Ri		
\$901.	.09	\$822.0	2 3%) Expense	91.2 PY: 84.13%	2% (+8.43%) Revenue PMPM	17	6,575 1931 (+13.97%) %Diff		1.06 PY: 1.06 (+0.2% Util/1000 T	6)			: PMPM	AUC Trend	Util/1000 %Diff AUC	Member I	Months
\$901. PY: \$856.09(+	.09 +5.26%)	\$822.0 Y: \$720.25 (+14.1 Expense	2 3%) Expense PMPM	91.2 PY: 84.13% Trend PMPM	2% (+8.43%) Revenue PMPM	17 PY: 154 Paid Benefit	6,575 1931 (+13.97%) **Diff UPMPM vs F	Jtil/1000 l	1.06 PY: 1.06 (+0.2% Util/1000 T	irend 9			: PMPM AUC	AUC Trend	Util/1000 %Diff AUC	Member I Member Months	Months
\$901. PY: \$856.09 (+	+5.26%) P	822.0 Y: \$720.25 (+14.1 Expense PMPM PY	2 3%) Expense PMPM \$625.14	91.2 PY: 84.13% Trend PMPM	2% (+8.43%) Revenue PMPM \$874.21	Paid Benefit Ratio	6,575 1931 (+13.97%) %Diff UPMPM vs Cohort -23.95%	Jtil/1000 l PY	1.06 PY: 1.06 (+0.2% Util/1000 T	6) irend 9 Util/1000 v	-35.57%	\$107.47	: PMPM AUC	AUC Trend 9	Util/1000 %Diff AUC vs Cohort	Member I Member Months	Months RAF
\$901. PY: \$856.09 (+	.09 +5.26%) Type of Service	\$22.0 Y: \$720.25 (+14.1 Expense PMPM PY \$748.98	2 3%) Expense PMPM \$625.14 \$221.11	91.2 PY: 84.13% Trend PMPM	2% (+8.43%) Revenue PMPM \$874.21	Paid Benefit Ratio	6,575 1931 (+13.97%) %Diff UPMPM vs Cohort -23.95% -12.39%	Util/1000 U	1.06 PY: 1.06 (+0.2% Util/1000 T U	irend 9 Jtil/1000 v	-35.57%	\$107.47	: PMPM AUC \$92.19	AUC Trend 9 AUC V	Util/1000 %Diff AUC vs Cohort 18.92%	Member Member Months •	Months RAF 2.41
\$901. PY: \$856.09 (+	Total Inpatient	822.0 Y: \$720.25 (+14.1 Expense PMPM PY \$748.98 \$313.36	2 3%) Expense PMPM \$625.14 \$221.11 \$115.75	91.2 PY: 84.13% Trend PMPM -16.53% -29.44%	2% (+8.43%) Revenue PMPM \$874.21 \$874.21	Paid Benefit Ratio 71.51% 25.29%	6,575 1931 (+13.97%) %Diff PMPM vs Cohort -23.95% -12.39% -3.82%	Util/1000 U PY 83,207.84 281.99	1.06 PY: 1.06 (+0.2% Util/1000 T U 80,483.24 206.72	rend 9 Jtil/1000 v -3.27% -26.69%	-35.57% -4.53%	\$107.47 \$13,334.70	PMPM AUC \$92.19 \$12,835.70	AUC 9 AUC 1 AUC 1 -14.22% -3.74%	Util/1000 %Diff AUC vs Cohort 18.92% -8.23%	Member Member Months 2,937	Months RAF 2.41 2.41 2.41
\$901. PY: \$856.09 (+	Total Inpatient Outpatient	\$22.0 Y: \$720.25 (+14.1 Expense PMPM PY \$748.98 \$313.36 \$114.06	2 3%) Expense PMPM \$625.14 \$221.11 \$115.75 \$211.24	91.2 PY: 84.13% Trend PMPM -16.53% -29.44% 1.47%	Revenue PMPM \$874.21 \$874.21 \$874.21 \$874.21	Paid Benefit Ratio 71.51% 25.29% 13.24%	6,575 1931 (+13.97%) %Diff UPMPM vs Cohort -23.95% -12.39% -3.82% -36.43%	Util/1000 U PY 83,207.84 281.99 1,156.82	1.06 PY: 1.06 (+0.2% Util/1000 T U 80,483.24 206.72 990.44	irend 9 Jtil/1000 v -3.27% -26.69% -14.38%	-35.57% -4.53% -23.80%	\$107.47 \$13,334.70 \$1,183.22	*PMPM AUC \$92.19 \$12,835.70 \$1,402.36	AUC Trend 9 AUC 1 -14.22% -3.74% 18.52%	Util/1000 %Diff AUC vs Cohort 18.92% -8.23% 26.22%	Member Months • 2,937 2,937	Months RAF 2.41 2.41 2.41

Financial Performance

Cost of Care Ar	nalytics C l	laim Ca	ategory Deta	ails								Apply Cla	ims Lag Re	move Claims	Lag			dul
Payor	١	Year	P	lan		PCP S	pecialty		PCP Provid	er	PCP Re	gion	Client		MA Only	PCP Flag	Cohort	
Multiple selections	~	2021	✓ A	All.	~	All		\vee	All		∨ All	\vee	All	,	✓ All	~	All	V
Analysis By	١	Year Mo	nth F	FS vs CAP		PCP P	ractice		Claim Cate	gories	PCP PO	D Origi	Billing/Servi	ce Provider	Leakage F	lag		
Rolling 12 Months V	/iew 🗸 /	All	✓ A	All	~	All		~	All		✓ All	\vee	All	,	✓ All	~		
\$901 PY: \$856.09 (.09		PMPM Exp \$822 PY: \$721.96(+	.02	91	.22 .33% (+8	2%	176	er Months 5,575 31 (+13.97%)		1.06 PY: 1.06(+0.29			Color Code	: PMPM	AUC Ut	il/1000 Paid	d Amount
Type of Service	Claim Cat	2				PMPM 2nd PY			Exp PMPM \$ Trend	Exp PMPM % Trend	Util/1000 2nd PY	Util/1000 1st PY	Trend Util/1000	Util/1000	AUC 2nd PY	AUC 1st PY	AUC	Trend AUC
□ Inpatient	Total				\$2	23.01	\$238.49	\$252.37	\$13.88	5.82%	243.12	2 221.6	0 -2.29%	216.52	\$11,007.26	\$12,914.68	\$13,986.76	8.30%
	+ Acute				\$1	175.49	\$189.90	\$205.90	\$16.00	8.42%	181.11	1 171.9	5 -5.11%	163.17	\$11,627.43	\$13,252.97	\$15,142.21	1 14.26%
	⊕ Chemic	cal Dep	endency			\$0.69	\$1.37	\$1.59	\$0.22	15.95%	1.65	5 1.8	6 20.43%	2.24	\$5,033.42	\$8,861.82	\$8,517.04	4 -3.89%
		l Health	1			\$6.00	\$4.63	\$5.14	\$0.51	10.92%	8.92	2 6.2	0 18.39%	7.34	\$8,067.83	\$8,967.03	\$8,396.68	-6.36%
	⊕ Non-A	cute Re	hab			\$9.17	\$11.54	\$12.12	\$0.57	4.98%	4.94	4 6.2	0 -4.68%	5.91	\$22,285.64	\$22,354.35	\$24,593.56	5 10.02%
	+ Non-A	cute SN	IF		9	\$31.56	\$30.98	\$27.43	(\$3.55)	-11.47%	45.65	34.7	8 5.52%	36.70	\$8,296.86	\$10,691.22	\$8,969.24	4 -16.11%
	+ Other					\$0.11	\$0.06	\$0.19	\$0.14	253.26%	0.87	7 0.6	2 87.10%	1.16	\$1,507.96	\$1,068.91	\$2,025.18	89.46%
☐ Outpatient	Total				\$	93.93	\$89.43	\$120.35	\$30.92	34.57%	1,609.27	7 1,028.8	2 26.34%	1,299.80	\$700.40	\$1,043.10	\$1,111.07	6.52%
	⊞ Behavio	oral He	alth					\$0.00	\$0.00)			0.00%	0.07			\$167.88	3
	⊕ Blood-	Related	l Services			\$0.00	\$0.04	\$0.02	(\$0.02)	-51.84%	0.09	0.5	4 -62.96%	0.20	\$565.62	\$788.28	\$1,009.54	4 28.07%
	+ Cardio	vascula	r			\$1.59	\$0.60	\$1.15	\$0.55	93.09%	28.84	13.6	3 90.98%	26.03	\$661.91	\$524.11	\$530.01	1.13%
	± Chemic	cal Dep	endency			\$0.21	\$0.12	\$0.15	\$0.03	23.63%	3.90	2.5	6 0.78%	2.58	\$643.79	\$577.34	\$706.44	4 22.36%
		S				\$1.19	\$1.68	\$5.67	\$3.99	236.85%	5.80	6.5	1 213.21%	20.39	\$2,460.47	\$3,107.20	\$3,340.03	3 7.49%
	⊕ Emerge	ency Ro	om		9	\$20.28	\$18.47	\$23.20	\$4.73	25.60%	242.34	1 214.4	7 18.99%	255.19	\$1,004.18	\$1,033.70	\$1,091.18	3 5.56%
	Home	Health				\$2.79	\$3.21	\$2.12	(\$1.09)	-34.00%	54.13	80.0	1 -30.52%	55.59	\$619.28	\$481.59	\$457.46	5 -5.01%
5		a - CT				\$0.30	\$0.25	\$0.33	\$0.08	30.79%	10.74	1 7.5	1 139.81%	18.01	\$332.06	\$404.59	\$220.75	5 -45.44%

Type of Service	Claim Cat 2	Claim Cat 3	Exp PMPM 2nd PY		Ехр РМРМ	Exp PMPM S Trend	Exp PMPM % Trend	Util/1000 2nd PY	Util/1000 1st PY	Trend Util/1000	Util/1000	AUC 2nd PY	AUC 1st PY	AUC	Trend AUC
Outpatient	⊞ Imaging - Oth	er	\$0.96	\$1.44	\$2.47	\$1.02	71.11%	41.14	31.99	56.14%	49.95	\$279.74	\$540.63	\$592.41	9.58%
	∃ Imaging-MRI		\$0.10	\$0.09	\$0.33	\$0.24	271.45%	5.37	4.80	51.46%	7.27	\$231.22	\$223.60	\$548.51	145.31%
	± Laboratory		\$12.61	\$8.81	\$6.80	(\$2.00)	-22.74%	753.10	267.68	15.97%	310.44	\$200.92	\$394.80	\$263.00	-33.38%
	Mental Health		\$0.62	\$0.56	\$0.52	(\$0.04	-7.32%	16.28	11.31	24.40%	14.07	\$453.42	\$593.24	\$441.95	-25.50%
	Observation		\$0.75	\$0.16	\$0.29	\$0.13	80.99%	2.77	1.70	40.00%	2.38	\$3,264.14	\$1,140.30	\$1,478.51	29.66%
	Other Therape	utic Services	\$0.08	\$0.03	\$0.04	\$0.01	15.54%	3.20	2.25	-12.44%	1.97	\$288.64	\$186.42	\$245.49	31.69%
	H Pharmacy		\$1.69	\$2.67	\$2.98	\$0.30	11.36%	12.04	12.16	25.74%	15.29	\$1,683.67	\$2,638.65	\$2,336.82	-11.44%
	⊕ PT/OT/ST		\$9.35	\$9.21	\$13.03	\$3.82	41.45%	119.79	124.39	50.25%	186.89	\$936.60	\$888.88	\$836.85	-5.85%
	Redaction - Pr	oc or Dx	\$0.12	\$0.08	\$0.13	\$0.05	66.56%	2.77	2.32	-41.38%	1.36	\$512.48	\$401.83	\$1,144.18	184.74%
	∃ Surgery-ASC		\$11.37	\$9.58	\$12.57	\$2.99	31.19%	151.05	122.53	18.58%	145.30	\$903.13	\$938.33	\$1,038.10	10.63%
	⊞ Surgery-Hospi	ital	\$29.15	\$31.91	\$47.36	\$15.45	48.40%	101.68	88.84	32.95%	118.11	\$3,440.12	\$4,310.31	\$4,811.18	11.62%
	∃ Unknown		\$0.73	\$0.49	\$1.16	\$0.68	139.59%	49.46	31.14	113.87%	66.60	\$176.70	\$186.92	\$209.38	12.02%
	∃ Urgent Care		\$0.04	\$0.02	\$0.02	(\$0.00	-5.64%	4.76	2.48	-14.92%	2.11	\$104.53	\$81.54	\$90.51	11.00%
□ Profession al	Total		\$296.86	\$288.87	\$332.31	\$43.44	15.04%	109,502.5 4	109,821.4 3	12.37%	123,404. 92	\$32.53	\$31.56	\$32.31	2.38%
	□ Level I	Total	\$219.68	\$207.78	\$241.03	\$33.25	16.00%	42,799.32	40,295.33	7.91 %	43,483.6 7	\$61.59	\$61.88	\$66.51	7.48%
			\$0.12	\$0.15	\$0.15	(\$0.00)	-0.22%	258.19	267.99	-13.15%	232.76	\$5.73	\$6.70	\$7.70	14.93%
		Anesthesia	\$5.54	\$4.81	\$5.70	\$0.89	18.47%	1,791.33	1,640.05	13.59%	1,862.99	\$37.14	\$35.19	\$36.70	4.29%
		⊕ Cardiac Catheterization	\$0.67	\$0.53	\$0.68	\$0.15	27.53%	27.89	22.85	26.08%	28.81	\$290.10	\$278.10	\$281.23	1.13%
			\$1.16	\$1.03	\$1.56	\$0.53	51.75%	760.98	699.87	16.82%	817.56	\$18.30	\$17.59	\$22.84	29.85%
		⊕ Cardiovascular - Other	\$0.02	\$0.02	\$0.02	(\$0.00)	-0.88%	2.08	1.94	29.38%	2.51	\$135.31	\$99.48	\$75.94	-23.66%
		Cardiovascular - Therapeutic	\$0.50	\$0.58	\$0.59	\$0.02	2.94%	15.07	16.81	7.56%	18.08	\$395.10	\$411.17	\$393.52	-4.29%
		⊕ Chemical Dependency	\$0.17	\$0.15	\$0.22	\$0.08	51.13%	20.18	18.51	28.15%	23.72	\$99.33	\$95.67	\$112.85	17.96%
		 ⊞ Chemotherapy Administration	\$2.14	\$2.96	\$1.39	(\$1.56)	-52.85%	196.53	193.87	-7.31%	179.69	\$130.71	\$182.92	\$93.06	-49.13%
			\$0.06	\$0.12	\$0.26	\$0.15	126.57%	29.71	43.53	137.93%	103.57	\$26.25	\$31.77	\$30.25	-4.78%

Type of Service	Claim Cat 2	Claim Cat 3	Exp PMPM 2nd PY	Exp PMPM E 1st PY	Ехр РМРМ	Exp PMPM \$ Trend	Exp PMPM % Trend	Util/1000 2nd PY	Util/1000 1st PY	Trend Util/1000	Util/1000	AUC 2nd PY	AUC 1st PY	AUC	Trend AUC
Profession	□ Level I	± E&M - Emergency	\$4.38	\$4.33	\$4.91	\$0.57	13.27%	334.24	319.73	10.12%	352.10	\$157.11	\$162.58	3 \$167.23	3 2.86%
al		⊞ E&M - Non- Emergency	\$77.93	\$77.97	\$96.99	\$19.02	24.39%	9,831.56	9,691.26	11.05%	10,761.77	7 \$95.12	\$96.55	5 \$108.15	12.01%
		± Echocardiography	\$2.26	\$2.23	\$2.54	\$0.31	13.80%	209.17	200.37	16.57%	233.58	\$129.56	\$133.76	5 \$130.58	3 -2.38%
		⊕ Gastroenterology	\$0.14	\$0.12	\$0.20	\$0.08	67.24%	3.20	2.40	98.33%	4.76	\$516.87	\$612.20	\$516.77	7 -15.59%
			\$0.02	\$0.05	\$0.01	(\$0.04)	-72.78%	36.98	36.09	113.55%	77.07	\$6.43	\$16.54	4 \$2.11	-87.24%
		+ Home Health	\$0.00	\$0.00	\$0.01	\$0.01	585.40%	0.17	0.23	521.74%	1.43	\$115.00	\$86.67	7 \$96.71	1 11.58%
			\$2.74	\$2.89	\$3.28	\$0.39	13.41%	383.78	385.10	18.52%	456.42	\$85.57	\$90.00	\$86.12	2 -4.31%
		□ Imaging - MRI	\$3.26	\$2.90	\$3.64	\$0.74	25.65%	197.65	170.48	25.01%	213.12	\$198.01	\$204.01	1 \$205.05	0.51%
			\$23.10	\$19.91	\$23.63	\$3.72	18.69%	2,951.86	2,559.77	16.77%	2,989.08	\$93.89	\$93.33	\$94.86	5 1.64%
		+ Laboratory	\$15.08	\$14.46	\$14.39	(\$0.07)	-0.48%	11,122.61	11,116.33	-1.59%	10,939.28	\$16.27	\$15.6	1 \$15.79	9 1.15%
		⊞ Maternity Care & Delivery	\$0.02	\$0.02		(\$0.02)		0.52	0.08			\$474.35	\$2,430.54	1	
		Mental Health	\$3.01	\$3.52	\$4.26	\$0.74	21.12%	443.89	486.10	15.10%	559.51	\$81.41	\$86.83	\$91.37	7 5.23%
		⊕ Neurology	\$2.04	\$1.63	\$1.82	\$0.19	11.85%	105.32	100.15	10.33%	110.50	\$232.77	\$194.85	\$197.52	2 1.37%
		⊕ Non-Invasive Vascular	\$1.79	\$1.62	\$1.81	\$0.20	12.13%	185.96	168.69	13.93%	192.19	\$115.25	\$114.90	\$113.09	-1.58%
□ Profession	□ Level I	⊕ Ophtalmology	\$2.21	\$1.67	\$1.51	(\$0.16)	-9.65%	338.92	257.53	-7.96%	237.04	\$78.09	\$78.01	\$76.58	3 -1.83%
al		⊕ Ophthalmology	\$5.54	\$5.08	\$5.37	\$0.28	5.51%	803.34	720.71	11.87%	806.27	\$82.74	\$84.66	5 \$79.85	-5.68%
		⊕ Other	\$16.48	\$15.34	\$13.79	(\$1.56)	-10.15%	2,265.02	2,153.14	-6.97%	2,002.98	\$87.29	\$85.52	\$82.60	-3.41%
		Otorhinolaryngology	\$0.27	\$0.25	\$0.27	\$0.03	10.37%	106.62	98.83	3.63%	102.42	\$30.31	\$29.83	3 \$31.77	6.50%
		Physical Medicine & Rehabilitation	\$10.67	\$8.83	\$10.46	\$1.63	18.48%	5,277.95	4,358.79	18.41%	5,161.07	\$24.26	\$24.31	1 \$24.32	0.04%
			\$0.67	\$0.58	\$0.73	\$0.15	26.76%	203.89	153.13	16.05%	177.71	\$39.16	\$45.11	1 \$49.27	9.22%
		∃ Surgery	\$36.38	\$32.82	\$39.26	\$6.44	19.63%	2,172.52	1,940.76	16.19%	2,254.97	\$200.96	\$202.94	\$208.94	1 2.96%
			\$0.02	\$0.02	\$0.04	\$0.02	77.20%	1.91	2.25	56.89%	3.53	\$139.24	\$132.37	7 \$149.09	12.63%
		→ Venipuncture	\$0.66	\$0.60	\$0.63	\$0.02	4.09%	2,675.92	2,427.09	4.01%	2,524.30	\$2.94	\$2.97	7 \$2.98	0.34%
	⊢ Level II		\$77.18	\$81.09	\$91.29	\$10.19	12.57%	66,653.51	69,486.68	15.01%	79,919.7 6		\$14.00	\$13.71	-2.07%
	⊕ Other		\$0.00					49.72	39.42	-96.19%	1.50	\$0.20			
☐ Pharmacy	Total		\$85.81	\$94.88	\$101.97	\$7.09	7.47%								
	+		\$85.81	\$94.88	\$101.97	\$7.09	7.47%								
□ CAP Expen		_	\$7.97	\$10.29	\$15.02	\$4.73	45.96%								

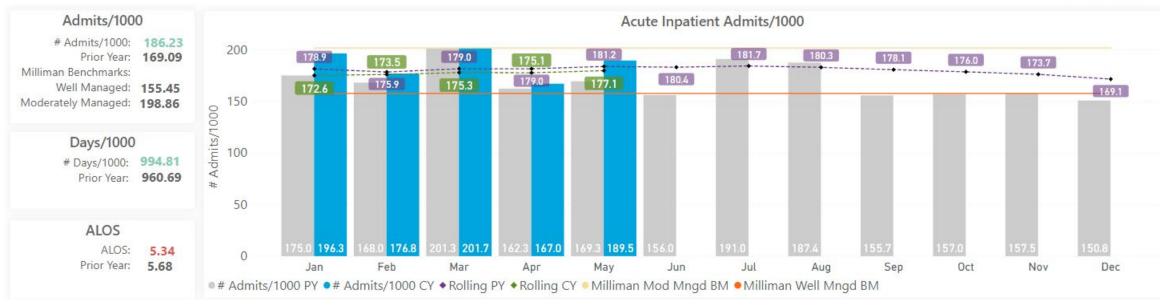
Utilization Measures - Leading Measures



- Membership (unless retrospective attribution)
- Acute Admissions per k
- SNF Admissions per k
- ED visits per k
- % generic RX fills

Utilization Measures - Leading Measures



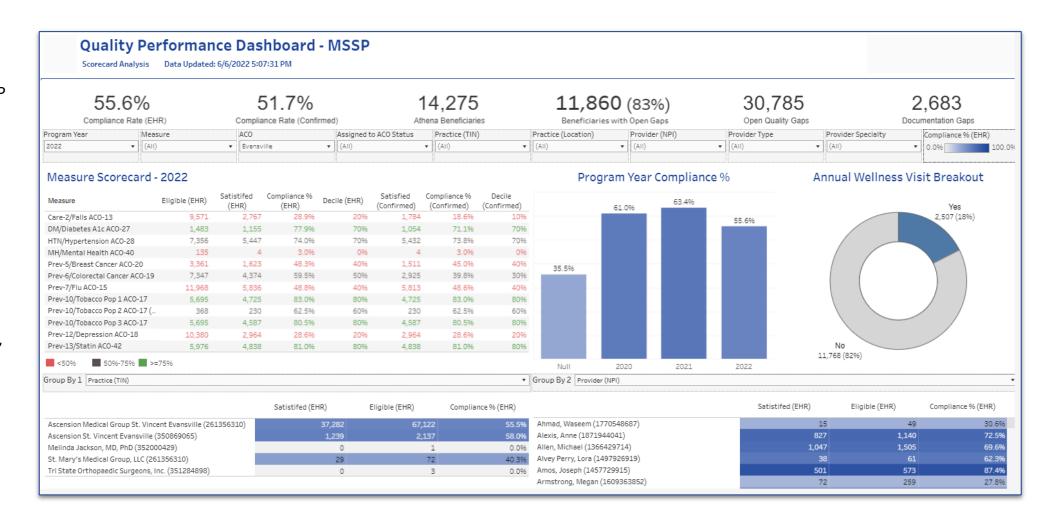


- Should data be risk adjusted?
- Should data be studied by like plans? HMO v PPO

Quality Analytics - EMR based measures

The Quality Performance
Dashboard (QPD) for MSSP
Quality Measures, and
Annual Wellness Visits
includes data from payors
and providers to compose
a comprehensive view of
performance achievement
and opportunities.

Patient Gap lists at the TIN, Attributed NPI and next scheduled visit to support operational processes.

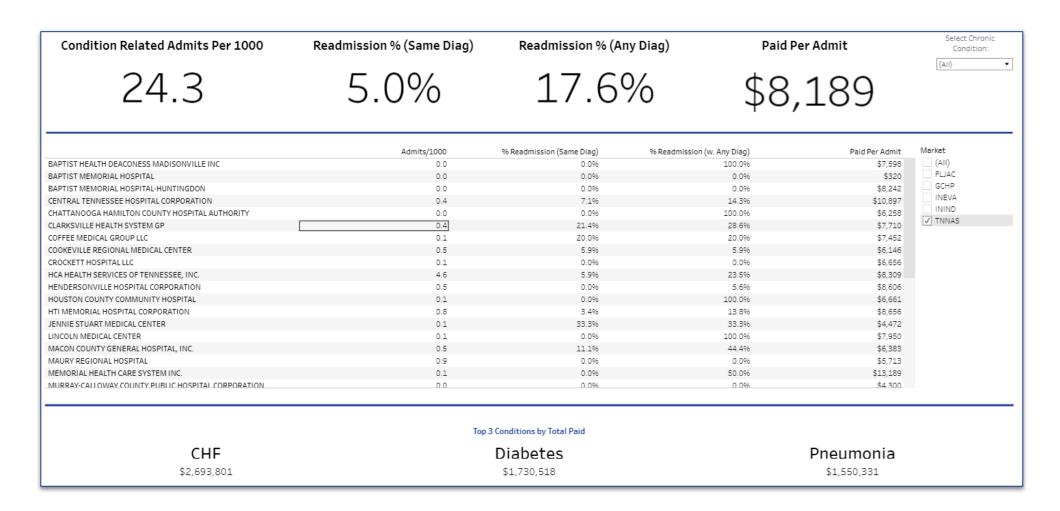




Quality Analytics - Claims based measures

While the MSSP Quality program only includes certain types of Readmissions, these dashboards include:

- All Cause
- CHF
- COPD
- Diabetes
- Pneumonia
- Cellulitis
- Angina
- Asthma



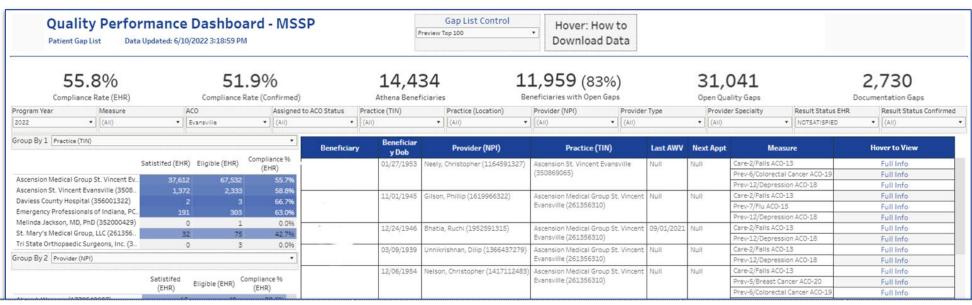


Quality Analytics - Gap Lists

Lists are organized by TIN, NPI, Provider Type and Speciality.

Measures include:

- Compliance Rate
- Open Gaps
- Last Annual Wellness Visit
- Next Appointment



Beneficiary	Beneficiar y Dob	Provider (NPI)	Practice (TIN)	Last AWV	Next Appt	Measure	Hover to View
	10/25/1951	Mishra, Pradip (1679660096)	Ascension Saint Thomas Medical	Null	Null	Prev-6/Colorectal Cancer ACO-19	Full Info
			Partners (621529858)			Prev-10/Tobacco Pop 1 ACO-17	Full Info
						Prev-10/Tobacco Pop 3 ACO-17	Full Info
	07/01/1942	Aaron, Mark (1306891262)	Ascension Saint Thomas Medical	11/09/2020	Null	Prev-10/Tobacco Pop 1 ACO-17	Full Info
			Partners (621529858)			Prev-10/Tobacco Pop 3 ACO-17	Full Info
	11/06/1954	Malik, M. (1447284864)	Ascension Saint Thomas Medical Pa	Null	Null	Prev-6/Colorectal Cancer ACO-19	Full Info
	12/28/1956	Mendoza, Ileana (1023589850)	Ascension Saint Thomas Medical	Null	Null	Prev-10/Tobacco Pop 2 ACO-17	Full Info
			Partners (621529858)			Prev-10/Tobacco Pop 3 ACO-17	Full Info
	11/22/1936	Olivier, Andre (1558386771)	Ascension Saint Thomas Medical Pa	Null	Null	Prev-7/Flu ACO-15	Full Info

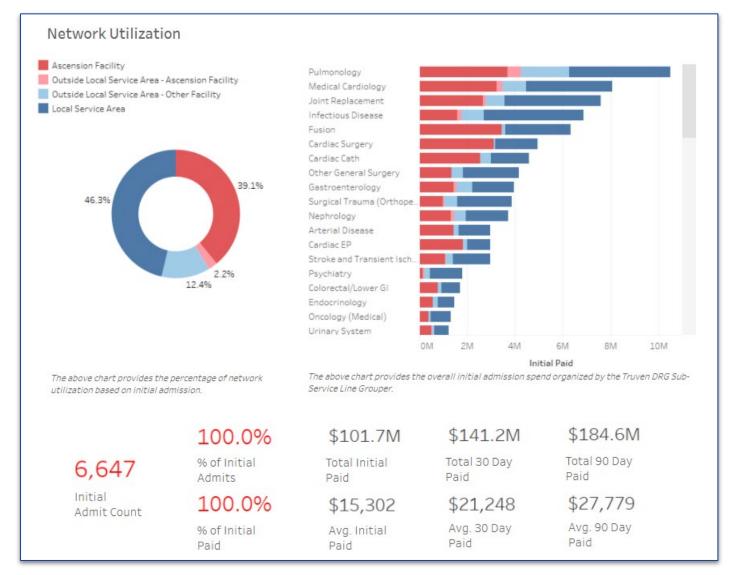


Network Leakage - Summary

The Medicare Shared Savings Program -Accountable Care Organization (MSSP ACO) Continuity of Care Dashboard outlines opportunities to engage attributed physician providers around identical care their members receive at Ascension facilities, or competing facilities.

Specialized network structures outlined with our ACO partners, supports multiple levels of utilization analysis and opportunity identification.

Initial, 30 and 90 day cuts of the data enable compliant conversations about the lowest cost options within a ministry market's preferred network.



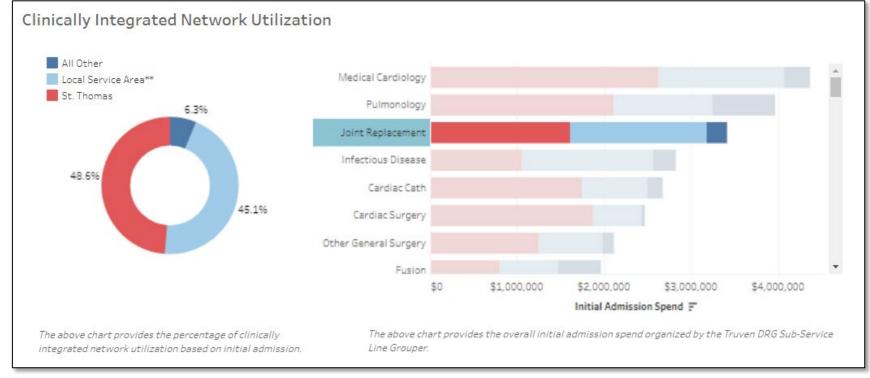


Ascension Data Science Institute

Network Leakage - Total Joint Example

- 45.1% of the 284 members attributed to STMP, or 128 members received their joint replacement surgery outside of an Ascension facility.
- These 128 surgeries equated to approximately \$1.57M in admission spend, and \$2.86M in 90-day spend.
- Southern Joint Replacement, Tennessee Orthopedic Alliance, Vanderbilt Physicians and Upper Cumberland Orthopedics were the top specialty provider groups that performed the procedures in non-Ascension facilities.









Network Leakage - Next Site of Care

lext Site of Car		•			NCOC+				Next Site of Care by A				1000			
acility Name	F	Home	нна	SNF	NSOC type IRF	Hospice	LTCH	Other	Attending NPI Name 🕝	Home	нна	SNF	ISOC type	Hospice	LTCH	Othe
Grand Total	•	534	23	123	62	25	3	6	Grand Total	534	23	123	62	25	3	OLIK
ST MARY'S MEDICAL	CEN	254	14	65	20	16	1	3	MICHAEL BOYD	17	23	2		- 23		
DEACONESS HOSPIT		178	3	39	34	7	-	2	DAIVESH PATEL	12		5		1		
METHODIST HEALTH		11	2	1	-		1	_	JAYDIP PATEL	12		5	1	_		
ITTLE COMPANY OF		10		4			_		VENU MADHAV CHIPPA	10	1	3	1	1		
DAVIESS COUNTY HO	SPIT	9		2	1				DEJUN XU	8		3	2	2		
GOOD SAMARITAN H		5	1	1	1	1			MUHAMMAD ISHAQ	10	2	3				
NDIANA UNIVERSIT	Y HE	4		2	1		1		NIGEL ISLAM	12		1		1		
BAPTIST HEALTH MA	DISO	4	3						ROBERT CUTRELL	8	3	1	1		1	
T. MARY'S WARRIC	(HO	6							JOHN WY	10				2		
OWENSBORO HEALT	H INC	1		3					PETER KNOLL	9		3				
T. MARYS WARRICK	HOS	4							TOMASZ KOBYLANSKI	7		3		1		
JOFL HEALTH-LOUIS	VILLE	3			1				AHMED TAHA	6		3	1			
ANDERBILT UNIVER	RSITY	3		1					AMI BHIMANI	6	1	2	1			
WABASH GENERAL H	IOSPI	3		1					APRIL TOELLE	5	1	2	1	1		
PERRY COUNTY MEN	10RI	3							KELLY KLING-TIPTON	6		3		1		
ST VINCENT HEART (ENT	2			1				LAKSHMIPATHI NOMULA	6		2		2		
ST VINCENT HOSPITA	AL &	3							JAMES MASEREJIAN	7		2				
OMMUNITY HEALTH	NET	2							UMANG PATEL	9						
DEACONESS WOMEN		2							AHMED ELANTABLY	4		1	3			
AIRFIELD MEMORIA	AL HO	2							BASSAM YOUSEF	6		2				
NDIANA UNIVERSIT		2							DAVID WHITNEY	3		3	2			
NDIANA UNIVERSIT		2							JAMES BUTLER	6	1	1				
NEUROPSYCHIATRIC	HOS	2							JAY BHAVSAR	6		1	1			
JNKNOWN					1			1	MICHAEL THOMAS	6		2				
COUNTY OF CLAY CRAWFORD MEMOR		1							WILLIAM CHO AMAL PAUL	4	1	1	1		1	

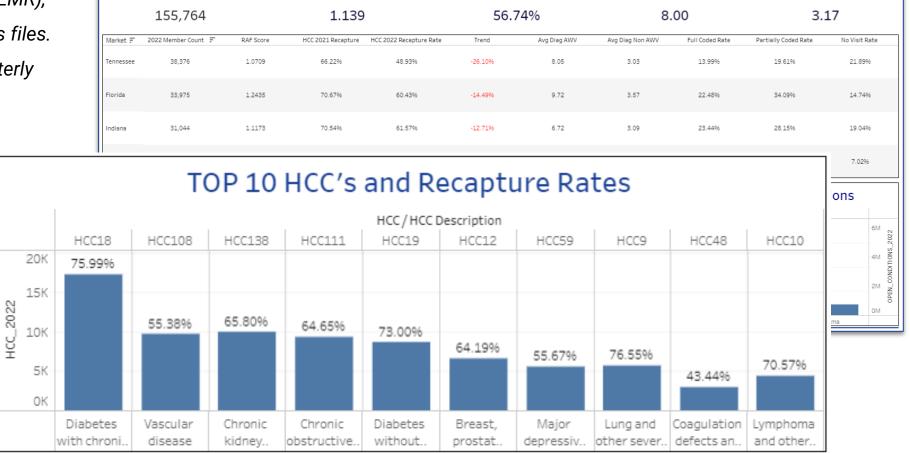


Risk Adjustment - RAF & Recapture Rates

Utilizes internal data from clinical (EMR), financial, QASSGN and CCLF claims files.
Attribution is calculated using quarterly QASSGN and monthly CCLF files

Dashboards measures include:

- RAF Score
- Recapture Rates
- Annual Wellness Visits
- Diagnosis Capture per AWV
- Top Conditions



▼ MSSP

2022 FY Recapture Rate

▼ (AII)

Member Count 2022

2022 RAF Score

▼ Line of Business

Avg Diag AWV



Avg Diag Non-AWV

Risk Adjustment - Suspect Conditions

Ministry

TNNAS

Suspect Condition Summary

FY22 - July 2021 to Feb 2022

Dashboards measures include:

- Members with Suspected conditions
- Suspect Conditions & Priority

FY22 - July 2021 to Feb 2022

Suspect Conditions

Tennessee TNNAS

Ministry Practice (TI.. Practice Name

IMAG

(620874165)

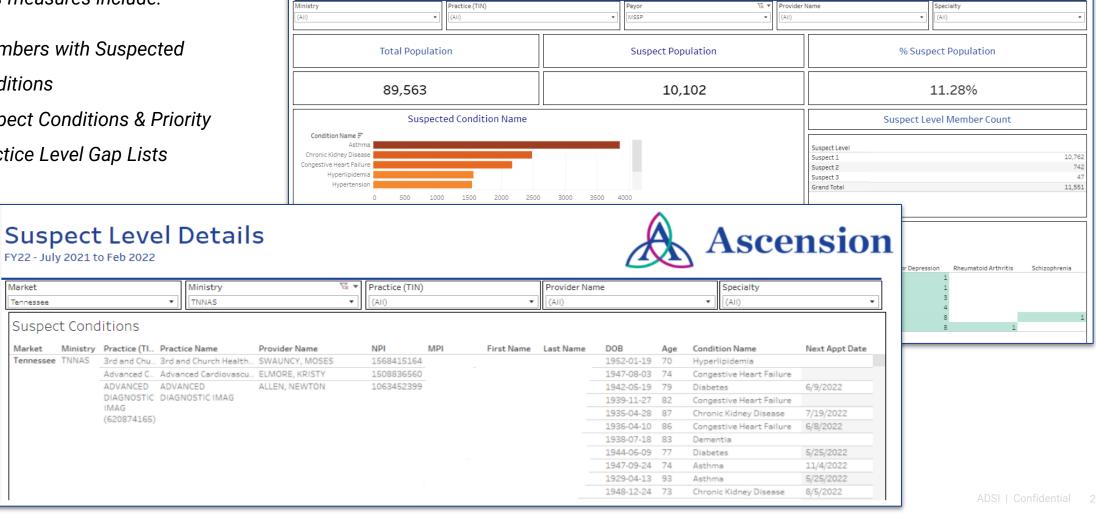
ADVANCED ADVANCED

DIAGNOSTIC DIAGNOSTIC IMAG

Practice Level Gap Lists

Market

Tennessee



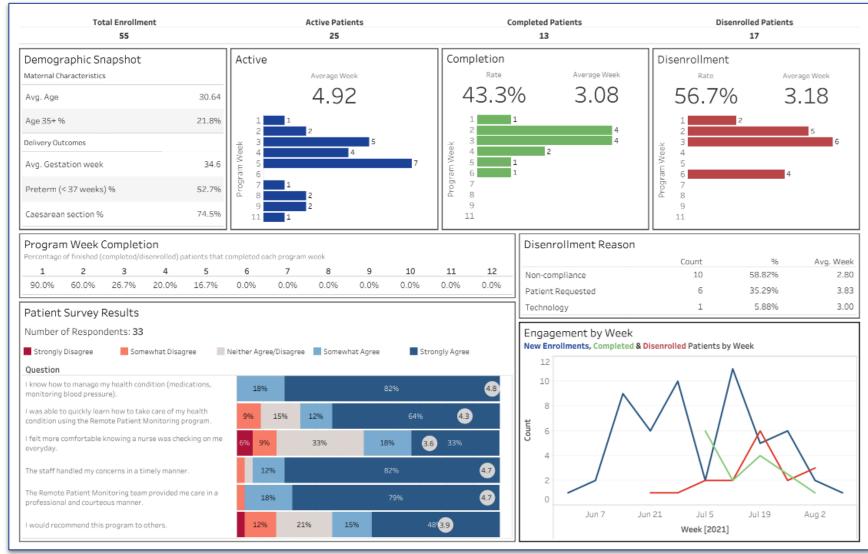


Ascension

Care Management - Overview

Standard Care Management Program measures include:

- General Demographics
- Members Active in a Care Plan
- Completed Care Plans
- Disenrollment
- Patient Survey Results
- TOC vs. Registry Engagement

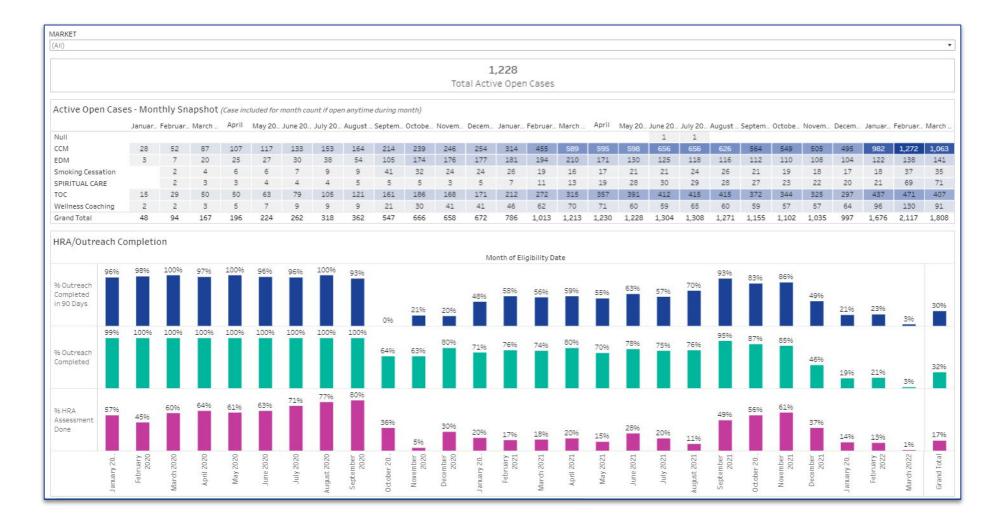




Care Management - Program Trends

Detailed program review

- CCM
- EDM
- Smoking Cessation
- Spiritual Care
- HRA Completion
- TOC
- Wellness Coaching





Thank You



